Revaia Appoints Jean-Pierre Mustier To Board to Support Future Strategic Developments

Paris, June 26th, 2025 – Revaia, a leading independent European growth investor, announces the arrival of seasoned financier and investor, Jean-Pierre Mustier, to its board of directors to bring deep expertise and strategic insight to bolster Revaia's position as a key player in scaling European tech and fostering innovation in Europe. The appointment marks a significant step in the Fund's continued trajectory of growth, trust and strategic leadership. Mustier currently serves on the boards of Aareal Bank, Deutsche Börse and Unigestion Holding SA. He was CEO of UniCredit Group from 2016 to 2021.

Strengthening Support and Global Reach

Jean-Pierre Mustier brings decades of financial and strategic expertise that will further accelerate Revaia's international development, long-term performance and leadership. His appointment reflects Revaia's continued momentum and growing influence as a key player in scaling European tech and fostering innovation across the continent. This follows the final closing of Revaia Growth II, at €250 million, bringing its total assets under management to €600 million and marks a significant step in institutionalizing and diversifying Revaia's investor base.

Jean-Pierre Mustier, stated: *"I'm excited to join Revaia at such a pivotal time for the tech industry in Europe which needs growth capital to develop new technology companies. The fund's distinctive approach and mission to support ambitious tech companies navigate their scale-up journey all the way, and foster innovation in Europe is exactly the kind of strategy and positioning I'm proud to support and for which I have been a constant advocate over the years. The team's ability to source the right opportunities, combined with their pan-European reach, sector expertise, and proven capacity to create value in high-growth companies give me great confidence in their continued success."*

Alice Albizzati and Elina Berrebi, Founding Partners at Revaia, commented: *"We are thrilled to welcome Jean-Pierre to the board. Having him by our side to benefit from his expertise and wide network will be a considerable asset as we continue our mission to deliver differentiated value to our partners. This partnership is a testament to the strength of our team, our strategy, and our ability to scale European tech leaders. With this appointment, we are reaffirming our ambition to be the partner of choice for Europe's next tech champions, providing not only capital but also the operational expertise needed to accelerate their growth."*

A Fund Fully Committed to Scaling Europe's Next Tech Leaders

Through a strategically thought-out portfolio, Revaia continues to support high-growth European scale-ups and visionary entrepreneurs with both capital and strategic expertise, notably leading to over 20 build-up acquisitions carried out by its portfolio companies. The technology sector in Europe has continued to mature, leading to an increase in investment opportunities in profitable and high-growth companies, which will constitute a significant part of the Fund's future investments.

Revaia's model has proven its relevance in today's market by investing in companies that scale efficiently and profitably. With Fund II already 47% deployed, the firm is now actively focused on generating liquidity from Fund I and delivering on its promise of high-conviction, high value-add investing. This strategy is already bearing fruit: Fund I companies have grown 4x on average in revenue since investment while demonstrating capital efficiency and profitability. At entry, 80% generated less than €20 million in ARR, while today, 80% have between €40 million and over €250 million in revenues. The recent successful exit of Hublo, a leader in digital HR solutions for healthcare further illustrates the firm's ability to deliver meaningful outcomes and support mission-driven leaders all the way to strategic maturity. Meanwhile, Fund II companies are growing at an average rate of 60% per year.

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About Jean-Pierre Mustier

Jean-Pierre Mustier began his career in 1987 at Société Générale, in corporate and investment banking. He then managed the same activity at UniCredit from 2011 to 2015, before joining Tikehau Capital, as a Partner. From 2016 to 2021 he served as CEO of UniCredit. At the same time, he chaired the European Banking Federation from 2019 to 2021. Between 2021 and 2023 he founded and sponsored three Special Purpose Acquisition Companies (SPACs) under the Pegasus platform. He then led the financial restructuring of Atos as Chairman and CEO from 2023 to 2025. Jean-Pierre Mustier has been Chairman of Aareal Bank since March 2023. He also serves on the boards of Unigestion, since May 2024, and of Deutsche Börse, since April 2025.
Jean-Pierre Mustier is a graduate of École Polytechnique and École des Mines de Paris.

About Revaia

Revaia is a leading technology investor, partnering with mission-driven entrepreneurs with global ambitions and sustainable leadership. With the support of major institutions, such as the European Investment Fund, Revaia helps these growth-stage companies navigate their entire life cycle from their first round of growth capital to exit. Revaia builds bridges between venture, private equity, and public markets and is a supportive sparring partner for entrepreneurs who are working to transform the world for the better. With offices in Paris, London and Berlin and presence in North America, its diverse team brings hands-on expertise and unique go-to-market, AI, product and ESG know-how to the most promising technology scale-ups. Revaia is very proud to be supporting companies such as Acorns, Aircall, Ampeco, Coralogix, Deepki, Frontify, Definely, Fasst, Hublo, Mews, Planity, Sekoia, and Welcome to the Jungle.
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